

# STATE OF KANSAS WORKFORCE REPORT 2021

## Turnover by Agency, Classified Employees Fiscal Year 2012-2021

			Turnover Rate									
Agy#	Agency Name	Avg # Ees FY 2021	FY 2021	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012
028	Accountancy, Board of	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%
034	Adjutant General	4	0.00%	22.22%	28.57%	0.00%	6.67%	9.30%	4.10%	7.02%	9.38%	8.70%
039	Aging & Disability Services, KS Dept of	18.5	16.22%	25.53%	28.57%	5.13%	16.42%	33.79%	11.70%	17.91%	25.69%	17.29%
046	Agriculture, KS Department of	18.5	16.22%	18.60%	8.16%	18.75%	9.52%	8.45%	12.90%	17.66%	9.90%	11.76%
058	Human Rights Commission, Kansas	7.5	13.33%	0.00%	0.00%	10.00%	6.67%	6.90%	12.90%	5.71%	5.13%	4.88%
083	Bureau of Investigation, Kansas	135.5	7.38%	3.42%	9.36%	11.11%	6.88%	10.50%	10.40%	8.09%	8.22%	8.24%
094	Bank Commissioner	N/A	N/A	N/A	N/A	N/A	N/A	100.00%	0.00%	42.86%	14.46%	14.67%
100	Barbering, Board of	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%	0.00%
102	Behavioral Sciences Reg Board	N/A	N/A	N/A	N/A	100.00%	0.00%	0.00%	0.00%	0.00%	33.33%	0.00%
105	Healing Arts, State Board of	N/A	N/A	100.00%	0.00%	0.00%	33.33%	5.41%	3.00%	6.15%	12.50%	3.17%
143	Corporation Commission	2	0.00%	40.00%	28.57%	60.00%	0.00%	2.00%	6.00%	7.93%	4.86%	7.72%
149	Cosmetology, Board of	1	0.00%	66.67%	0.00%	0.00%	0.00%	16.67%	11.80%	21.05%	20.00%	10.00%
159	Credit Unions, Dept of	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%	16.67%	27.27%
167	Dental Board	N/A	N/A	200.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
173	Administration, Dept of	52	7.69%	10.26%	16.78%	17.48%	16.78%	16.59%	8.20%	8.07%	10.05%	10.50%
177	Ellsworth Correctional Facility	160.5	30.53%	24.93%	19.64%	35.65%	24.94%	28.22%	24.20%	25.96%	26.25%	21.80%
178	Adminstrative Hearings, Office of	N/A	N/A	N/A	N/A	N/A	200.0%	0.00%	0.00%	18.18%	0.00%	13.33%
195	El Dorado Correctional Facility	372.5	32.48%	28.07%	34.30%	44.70%	43.21%	27.42%	30.00%	23.93%	16.20%	19.03%
204	Mortuary Arts, Board of	2	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.00%	0.00%	50.00%
206	Emergency Medical Services	7.5	0.00%	12.50%	0.00%	26.67%	28.57%	21.05%	18.20%	17.39%	7.69%	0.00%
234	Fire Marshal	4.5	22.22%	0.00%	0.00%	14.29%	0.00%	5.56%	15.90%	18.67%	15.38%	20.25%
264	Health & Environment, Dept of	119.5	12.55%	5.69%	6.04%	11.66%	10.39%	18.38%	11.80%	9.85%	7.41%	12.40%
270	Health Care Stabilization Fnd Brd	N/A	N/A	200.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
276	Transportation, Dept of	246.5	15.01%	7.38%	9.69%	13.30%	13.93%	16.59%	14.10%	11.41%	13.03%	13.96%
280	Highway Patrol, Kansas	631	10.62%	9.79%	8.00%	8.41%	7.24%	6.38%	9.40%	8.90%	6.13%	7.99%
288	Historical Society, Kansas	47	12.77%	15.53%	11.54%	9.52%	10.91%	11.86%	16.80%	5.63%	10.53%	13.33%
296	Labor, Department of	111.5	36.77%	16.04%	10.60%	14.36%	14.5%	12.86%	10.90%	6.09%	9.24%	30.87%
300	Commerce, Department of	76	27.63%	18.71%	14.44%	21.28%	27.55%	24.43%	21.50%	11.76%	22.01%	21.28%
313	Hutchinson Correctional Facility	383.5	30.25%	29.90%	25.14%	38.95%	26.39%	31.38%	28.10%	28.33%	22.08%	23.16%
328	Indigents Defense Svcs St Bd	17	0.00%	16.22%	9.52%	N/A	14.04%	16.67%	9.30%	5.26%	5.08%	6.72%
331	Insurance Department	1	0.00%	0.00%	0.00%	8.70%	0.00%	0.00%	40.00%	0.00%	0.00%	63.64%
335	Information Tech Svs, Office of	10	10.00%	0.00%	0.00%	0.00%	N/A	N/A	N/A	N/A	N/A	N/A
350	Juvenile Justice Authority	N/A	N/A	N/A	N/A	0.00%	N/A	N/A	N/A	N/A	0.00%	12.12%
352	Juvenile Corr Complex, Kansas	157.5	33.02%	35.47%	25.61%	20.81%	30.40%	28.29%	23.30%	23.06%	26.21%	27.84%
363	Neurological Institute, Kansas	133.5	12.73%	16.82%	16.79%	20.23%	21.21%	22.96%	17.00%	20.51%	14.41%	25.64%
365	Public Employees Retirement Sys, KS	N/A	N/A	N/A	N/A	0.00%	133.33%	21.05%	10.90%	6.62%	7.04%	12.03%
373	Fair Board, Kansas State	2	100.00%	0.00%	44.44%	0.00%	20.0%	5.71%	16.70%	12.50%	4.26%	8.89%
400	Lansing Correctional Facility	329.5	27.62%	31.07%	28.74%	33.44%	35.91%	33.22%	24.10%	18.61%	15.08%	18.88%
408	Larned Corr Mental HIth Facility	145.5	30.24%	22.60%	20.74%	32.87%	24.62%	30.40%	26.06%	23.42%	22.49%	26.97%
410	Larned State Hospital	135.5	14.76%	13.68%	16.67%	23.24%	17.32%	35.30%	34.78%	28.39%	30.82%	22.24%

### Turnover by Agency, Classified Employees Fiscal Year 2012-2021 (continued)

			Turnover Rate									
Agy #	Agency Name	Avg # Ees FY 2021	FY 2021	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012
412	Larned Juvenile Corr Facility	N/A	N/A	N/A	N/A	N/A	79.65%	26.90%	32.00%	19.51%	24.89%	26.56%
434	Library, State	7	0.00%	13.33%	11.76%	0.00%	8.00%	18.80%	5.13%	5.13%	16.55%	5.13%
450	Lottery, The Kansas	1	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	10.00%	9.23%	12.35%	0.00%
482	Nursing, Board of	3.5	28.57%	0.00%	50.00%	11.11%	16.00%	4.80%	9.76%	0.00%	11.11%	5.41%
488	Optometry Board of Examiners	0.5	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
494	Osawatomie State Hospital	41.5	12.05%	16.49%	17.19%	21.32%	25.57%	41.90%	29.87%	19.84%	25.96%	18.96%
507	Parsons St Hosp & Trng Center	139.5	18.64%	16.46%	12.35%	16.80%	15.03%	16.70%	18.12%	12.93%	16.10%	10.43%
521	Corrections, Department of	149.5	14.72%	13.71%	13.25%	15.07%	18.52%	13.10%	12.96%	10.73%	13.06%	10.33%
522	Correctional Industries, KS	5	20.00%	0.00%	14.29%	20.00%	12.77%	11.80%	N/A	N/A	N/A	N/A
531	Pharmacy, Board of	2	0.00%	0.00%	0.00%	0.00%	0.00%	22.20%	0.00%	18.18%	0.00%	0.00%
543	Real Estate Appraisal Board	N/A	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%	0.00%	0.00%	0.00%
549	Real Estate Commission	N/A	N/A	N/A	N/A	N/A	N/A	25.00%	18.18%	14.29%	11.76%	11.11%
553	Racing & Gaming Comm, Kansas	6	0.00%	0.00%	N/A	0.00%	11.76%	7.70%	13.21%	10.71%	8.42%	13.51%
555	Rainbow Mental Health Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A	123.08%	58.16%	39.53%	43.35%
561	Regents, Board of	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%	22.22%	0.00%	13.33%	30.00%
562	Tax Appeals, Court of	0.5	0.00%	66.67%	N/A	0.00%	44.44%	13.30%	0.00%	0.00%	8.00%	0.00%
565	Revenue, Department of	187.5	11.20%	8.26%	16.58%	14.53%	10.10%	8.10%	8.71%	9.26%	14.31%	7.22%
581	Norton Correctional Facility	185.5	25.34%	26.15%	21.71%	27.14%	23.85%	23.20%	16.36%	18.44%	16.63%	13.33%
604	Blind, School for the	4.5	22.22%	18.18%	0.00%	37.50%	8.70%	13.80%	38.71%	33.33%	10.00%	5.00%
610	Deaf, School for the	12	16.67%	7.41%	19.35%	5.41%	4.88%	21.40%	14.04%	16.39%	11.27%	13.51%
625	Securities Comm of Kansas	N/A	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%	38.10%	0.00%	36.36%
629	Children and Families, Dept for	535.5	10.83%	10.57%	11.93%	12.78%	13.01%	17.20%	18.85%	14.24%	18.37%	10.04%
652	Education, Department of	7	42.86%	10.00%	8.70%	20.51%	9.59%	11.10%	8.87%	14.12%	11.15%	11.39%
660	Topeka Correctional Facility	187	19.25%	20.00%	22.71%	30.93%	27.69%	20.70%	19.27%	15.63%	18.44%	18.82%
663	Technical Professions St Bd	N/A	N/A	N/A	N/A	N/A	N/A	200.00%	33.33%	0.00%	0.00%	0.00%
670	State Treasurer	1	0.00%	0.00%	0.00%	0.00%	0.00%	40.00%	0.00%	22.22%	0.00%	0.00%
671	Pooled Money Investment Board	1	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.00%	0.00%	0.00%	25.00%
694	Veterans Commission	79.5	10.06%	14.05%	22.50%	38.26%	46.06%	23.90%	22.61%	22.41%	18.98%	20.59%
709	Water Office, Kansas	N/A	N/A	200.00%	0.00%	0.00%	0.00%	8.30%	7.69%	7.69%	20.63%	12.12%
710	Wildlife, Parks & Tourism, KS	98	5.10%	5.13%	7.22%	6.38%	7.52%	8.00%	6.53%	7.98%	10.46%	8.02%
712	Winfield Correctional Facility	140	17.14%	9.62%	18.31%	19.17%	19.94%	17.10%	20.57%	13.65%	16.84%	12.34%
	Statewide	5,127	19.15%	17.12%	16.84%	20.46%	19.24%	20.04%	16.63%	16.75%	14.48%	17.13%

**Source:** SHARP (FY 2012-2021); Excludes unclassified, temporary, Regents and student employees. All historical data in this chart has been updated to exclude Regents. Agencies marked "N/A" have no classified employees or the agency has been abolished. Agencies without classified employees for the time frame shown are not included in the table.

#### Turnover by Agency, Unclassified Employees Fiscal Year 2012-2021

Agy #   Agency Name   Avg # Ees FY 2021   FY 2021   FY 2019   EY 2019   EY 2010   EY 2010   2016 2015   2017 2016   2015 2015   2015 2015   2015 2015     028   Board of Accountancy   2.5   0.00%   50.00%   0.00%   0.00%   40.00%   40.00%   40.00%   40.00%   40.00%   40.00%   0.00%     034   Adjutant General   261.5   12.62%   17.66%   16.67%   12.92%   18.43%   25.78%   26.45%   46.95     039   Ks Dept for Aging & Disab Svs   207.5   16.39%   19.86%   26.32%   25.62%   24.93%   24.11%   14.42%   15.69     046   Kansas Dept of Agriculture   290   17.59%   8.87%   18.47%   11.41%   14.34%   14.49%   17.07%   14.48     058   Kansas Human Rights Commission   7.5   26.67%   0.00%   13.33%   14.40%   17.43%   14.57   14.17   14.17   14.17   14.17   14.17   14.17   14.17   14.11 <t< th=""><th>FY</th><th></th></t<>	FY	
034   Adjutant General   261.5   12.62%   17.66%   16.67%   12.92%   18.43%   25.78%   26.45%   46.95     039   Ks Dept for Aging & Disab Svs   207.5   16.39%   19.86%   26.32%   25.62%   24.93%   24.11%   14.22%   15.69     046   Kansas Dept of Agriculture   290   17.59%   8.87%   18.47%   11.41%   14.34%   14.49%   17.07%   14.48     058   Kansas Human Rights Commission   7.5   26.67%   0.00%   18.18%   75.00%   33.33%   0.00%   66.67%   66.67     082   Attorney General   157   12.74%   6.56%   20.35%   13.33%   14.40%   17.43%   15.77%   14.17     083   Kansas Bureau of Investigation   190.5   10.50%   6.25%   8.00%   12.30%   9.09%   13.84%   11.76%   7.25     1094   Bank Commission   19.05   10.50%   6.25%   8.00%   10.00%   10.00%   0.00%   0.00%   0.00%		FY 2012
039   Ks Dept for Aging & Disab Svs   207.5   16.39%   19.86%   26.32%   25.62%   24.93%   24.11%   14.22%   15.69     046   Kansas Dept of Agriculture   290   17.59%   8.87%   18.47%   11.41%   14.49%   17.07%   14.48     058   Kansas Human Rights Commission   7.5   26.67%   0.00%   18.18%   75.00%   33.33%   0.00%   66.67%   66.67     082   Attorney General   157   12.74%   6.56%   20.35%   13.33%   14.40%   17.43%   15.77%   14.17     083   Kansas Bureau of Investigation   190.5   10.50%   6.25%   8.00%   12.30%   9.09%   13.84%   11.76%   7.25%     094   Bank Commissioner   100   12.00%   10.47%   19.35%   16.58%   6.00%   14.1%   11.17%   8.47%     100   Board of Barbering   3   33.33%   33.33%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00% <td< td=""><td>33.33%</td><td>0.00%</td></td<>	33.33%	0.00%
046   Kansas Dept of Agriculture   290   17.59%   8.87%   18.47%   11.41%   14.34%   14.49%   17.07%   14.48     058   Kansas Human Rights Commission   7.5   26.67%   0.00%   18.18%   75.00%   33.33%   0.00%   66.67%   66.67     082   Attorney General   157   12.74%   6.56%   20.35%   13.33%   14.40%   17.43%   15.77%   14.17     083   Kansas Bureau of Investigation   190.5   10.50%   6.25%   8.00%   12.30%   9.09%   13.84%   11.76%   7.256     094   Bank Commissioner   100   12.00%   10.47%   19.35%   16.58%   6.00%   14.11%   11.17%   8.47%     100   Board of Barbering   3   33.33%   33.33%   0.00%   0.00%   0.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%   10.00%<	% 13.16%	17.14%
058   Kansas Human Rights Commission   7.5   26.67%   0.00%   18.18%   75.00%   33.33%   0.00%   66.67%   66.67     082   Attorney General   157   12.74%   6.56%   20.35%   13.33%   14.40%   17.43%   15.77%   14.17     083   Kansas Bureau of Investigation   190.5   10.50%   6.25%   8.00%   12.30%   9.09%   13.84%   11.76%   7.25′     094   Bank Commissioner   100   12.00%   10.47%   19.35%   16.58%   6.00%   14.1%   11.17%   8.47°     100   Board of Barbering   3   33.33%   33.33%   0.00%   0.00%   0.00%   0.00%   40.00%   0.00%     102   Behavioral Sciences Reg Board   9   11.11%   22.22%   0.00%   0.00%   15.38%   0.00%   0.00%     105   State Board of Healing Arts   55   18.18%   16.22%   26.67%   27.18%   14.14%   6.06%   12.12%   7.41°     122	% 14.58%	15.87%
082   Attorney General   157   12.74%   6.56%   20.35%   13.33%   14.40%   17.43%   15.77%   14.17     083   Kansas Bureau of Investigation   190.5   10.50%   6.25%   8.00%   12.30%   9.09%   13.84%   11.76%   7.25′     094   Bank Commissioner   100   12.00%   10.47%   19.35%   16.58%   6.00%   14.1%   11.17%   8.47′     100   Board of Barbering   3   33.33%   33.33%   0.00%   15.38%   0.00%   0.00%   10.00%   15.38%   0.00%   0.00%   10.00%   15.38%   0.00%   0.00%   12.1%   7.41%   12.2   20.667%   27.18%   14.14%	% 12.90%	13.45%
083   Kansas Bureau of Investigation   190.5   10.50%   6.25%   8.00%   12.30%   9.09%   13.84%   11.76%   7.25′     094   Bank Commissioner   100   12.00%   10.47%   19.35%   16.58%   6.00%   14.1%   11.17%   8.47′     100   Board of Barbering   3   33.33%   33.33%   0.00%   0.00%   0.00%   0.00%   0.00%   40.00%   0.00%     102   Behavioral Sciences Reg Board   9   11.11%   22.22%   0.00%   0.00%   15.38%   0.00% <td>% 0.00%</td> <td>66.67%</td>	% 0.00%	66.67%
094   Bank Commissioner   100   12.00%   10.47%   19.35%   16.58%   6.00%   14.1%   11.17%   8.47°     100   Board of Barbering   3   33.33%   33.33%   0.00%   0.00%   0.00%   40.00%   0.00%     102   Behavioral Sciences Reg Board   9   11.11%   22.22%   0.00%   0.00%   15.38%   0.00%   11.11   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00% <td>% 10.57%</td> <td>14.81%</td>	% 10.57%	14.81%
100   Board of Barbering   3   33.33%   33.33%   0.00%   0.00%   0.00%   40.00%   0.00%     102   Behavioral Sciences Reg Board   9   11.11%   22.22%   0.00%   0.00%   15.38%   0.00%   0.00%   0.00%     105   State Board of Healing Arts   55   18.18%   16.22%   26.67%   27.18%   14.14%   6.06%   12.12%   7.41°     122   Citizens Utility Ratepayer Bd   7   0.00%   0.00%   42.86%   0.00%   0.00%   60.00%   0.00%   18.18     143   Corporation Commission   159.5   6.90%   14.51%   11.91%   16.12%   8.62%   12.50%   13.33%   26.90     149   Board of Cosmetology   12.5   8.00%   8.70%   18.18%   17.39%   21.05%   46.15%   0.00%   28.57     159   Department of Credit Unions   10.5   28.57%   31.58%   73.68%   9.52%   31.58%   10.53%   57.14%   0.00%     167 <td>6.49%</td> <td>14.38%</td>	6.49%	14.38%
Behavioral Sciences Reg Board   9	5.17%	4.26%
105   State Board of Healing Arts   55   18.18%   16.22%   26.67%   27.18%   14.14%   6.06%   12.12%   7.41%     122   Citizens Utility Ratepayer Bd   7   0.00%   0.00%   42.86%   0.00%   0.00%   60.00%   0.00%   18.18%     143   Corporation Commission   159.5   6.90%   14.51%   11.91%   16.12%   8.62%   12.50%   13.33%   26.90     149   Board of Cosmetology   12.5   8.00%   8.70%   18.18%   17.39%   21.05%   46.15%   0.00%   28.57     159   Department of Credit Unions   10.5   28.57%   31.58%   73.68%   9.52%   31.58%   10.53%   57.14%   0.00%     167   Dental Board   2   0.00%	6 0.00%	0.00%
122   Citizens Utility Ratepayer Bd   7   0.00%   0.00%   42.86%   0.00%   0.00%   60.00%   0.00%   18.18     143   Corporation Commission   159.5   6.90%   14.51%   11.91%   16.12%   8.62%   12.50%   13.33%   26.90     149   Board of Cosmetology   12.5   8.00%   8.70%   18.18%   17.39%   21.05%   46.15%   0.00%   28.57     159   Department of Credit Unions   10.5   28.57%   31.58%   73.68%   9.52%   31.58%   10.53%   57.14%   0.00%     167   Dental Board   2   0.00%   0.	6 18.18%	0.00%
143 Corporation Commission 159.5 6.90% 14.51% 11.91% 16.12% 8.62% 12.50% 13.33% 26.90 14.9 Board of Cosmetology 12.5 8.00% 8.70% 18.18% 17.39% 21.05% 46.15% 0.00% 28.57 159 Department of Credit Unions 10.5 28.57% 31.58% 73.68% 9.52% 31.58% 10.53% 57.14% 0.00% 167 Dental Board 2 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 173 Department of Administration 345 12.17% 7.58% 14.03% 15.41% 11.42% 11.39% 9.05% 6.87% 177 Ellsworth Correctional Felty 38.5 10.39% 16.22% 20.90% 17.86% 0.00% 0.00% 0.00% 0.00% 66.67 178 Office of Administrativ Hearings 11.5 26.09% 9.52% 30.00% 28.57% 42.11% 0.00% 0.00% 0.00% 195 El Dorado Correctional Felty 66 18.18% 19.12% 22.40% 20.51% 9.20% 5.88% 0.00% 0.00% 204 Board of Mortuary Arts 1 100.00% 0.00%	8.00%	24.00%
149   Board of Cosmetology   12.5   8.00%   8.70%   18.18%   17.39%   21.05%   46.15%   0.00%   28.57     159   Department of Credit Unions   10.5   28.57%   31.58%   73.68%   9.52%   31.58%   10.53%   57.14%   0.00%     167   Dental Board   2   0.00%	% 0.00%	18.18%
159 Department of Credit Unions 10.5 28.57% 31.58% 73.68% 9.52% 31.58% 10.53% 57.14% 0.00% 167 Dental Board 2 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 173 Department of Administration 345 12.17% 7.58% 14.03% 15.41% 11.42% 11.39% 9.05% 6.87% 177 Ellsworth Correctional Fclty 38.5 10.39% 16.22% 20.90% 17.86% 0.00% 0.00% 0.00% 66.67% 178 Office of Adminstratv Hearings 11.5 26.09% 9.52% 30.00% 28.57% 42.11% 0.00% 0.00% 0.00% 195 El Dorado Correctional Fclty 66 18.18% 19.12% 22.40% 20.51% 9.20% 5.88% 0.00% 0.00% 204 Board of Mortuary Arts 1 100.00% 0.	% 18.60%	28.07%
167   Dental Board   2   0.00%   6.87%     177   Ellsworth Correctional Fclty   38.5   10.39%   16.22%   20.90%   17.86%   0.00%   0.00%   0.00%   66.67     178   Office of Adminstratv Hearings   11.5   26.09%   9.52%   30.00%   28.57%   42.11%   0.00%   0.00%   0.00%     195   El Dorado Correctional Fclty   66   18.18%   19.12%   22.40%   20.51%   9.20%   5.88%   0.00%   0.00%     204   Board of Mortuary Arts   1   100.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00% <t< td=""><td>% 0.00%</td><td>0.00%</td></t<>	% 0.00%	0.00%
173   Department of Administration   345   12.17%   7.58%   14.03%   15.41%   11.42%   11.39%   9.05%   6.87%     177   Ellsworth Correctional Fclty   38.5   10.39%   16.22%   20.90%   17.86%   0.00%   0.00%   0.00%   66.67     178   Office of Adminstratv Hearings   11.5   26.09%   9.52%   30.00%   28.57%   42.11%   0.00%   0.00%   0.00%     195   El Dorado Correctional Fclty   66   18.18%   19.12%   22.40%   20.51%   9.20%   5.88%   0.00%   0.00%     204   Board of Mortuary Arts   1   100.00%   0.00% <t< td=""><td>6 0.00%</td><td>0.00%</td></t<>	6 0.00%	0.00%
177 Ellsworth Correctional Fclty 38.5 10.39% 16.22% 20.90% 17.86% 0.00% 0.0% 0.00% 66.67   178 Office of Adminstratv Hearings 11.5 26.09% 9.52% 30.00% 28.57% 42.11% 0.00% 0.00% 0.00%   195 El Dorado Correctional Fclty 66 18.18% 19.12% 22.40% 20.51% 9.20% 5.88% 0.00% 0.00%   204 Board of Mortuary Arts 1 100.00% 0.00%	6 0.00%	100.00%
178   Office of Adminstratv Hearings   11.5   26.09%   9.52%   30.00%   28.57%   42.11%   0.00%   0.00%   0.00%     195   El Dorado Correctional Fclty   66   18.18%   19.12%   22.40%   20.51%   9.20%   5.88%   0.00%   0.00%     204   Board of Mortuary Arts   1   100.00%   0.00%	6 13.56%	19.16%
195   El Dorado Correctional Folty   66   18.18%   19.12%   22.40%   20.51%   9.20%   5.88%   0.00%   0.00%     204   Board of Mortuary Arts   1   100.00%   0.00%	% 0.00%	0.00%
204   Board of Mortuary Arts   1   100.00%   0.00% <td>6 0.00%</td> <td>0.00%</td>	6 0.00%	0.00%
206   Emergency Medical Services   5   0.00%   0.00%   0.00%   22.22%   0.00%   0.00%   0.00%   100.00     234   Fire Marshal   57   21.05%   10.91%   13.33%   10.00%   12.24%   20.78%   17.78%   30.77	25.00%	0.00%
234 Fire Marshal 57 21.05% 10.91% 13.33% 10.00% 12.24% 20.78% 17.78% 30.77	6 0.00%	0.00%
	% 0.00%	0.00%
	% 18.18%	0.00%
247 KS Gvmtl Ethics Commission 8 0.00% 0.00% 0.00% 25.00% 12.50% 12.50% 0.00% 25.00	% 12.50%	13.33%
252 Governor 48.5 26.80% 14.81% 98.67% 37.84% 19.44% 8.45% 17.91% 14.71	% 13.89%	18.42%
264 Dept of Health & Environment 1255.5 14.74% 14.14% 14.87% 12.73% 15.82% 17.65% 15.02% 14.11	% 13.54%	18.08%
270 Hlth Care Stabilization Fund B 20 5.00% 0.00% 16.67% 11.11% 0.00% 5.56% 12.12% 0.00%	6 0.00%	0.00%
276 Department of Transportation 1864 16.09% 15.17% 18.69% 20.52% 20.95% 16.6% 9.72% 9.63%	6 18.02%	7.21%
280 Highway Patrol 122 13.93% 6.93% 15.71% 17.22% 23.81% 13.68% 17.31% 6.74%	12.66%	20.78%
288 Kansas Historical Society 12.5 8.00% 8.33% 8.33% 0.00% 0.00% 18.18% 20.00% 0.00%	6 0.00%	0.00%
296 Department of Labor 298 17.11% 11.81% 17.41% 17.00% 16.76% 13.01% 16.94% 14.92	% 20.63%	28.39%
300 Dept of Commerce 186 18.28% 13.02% 14.60% 15.65% 20.00% 18.87% 20.43% 15.17	% 28.24%	15.60%
313 Hutchinson Correctional Felty 92.5 14.05% 10.87% 13.58% 10.81% 5.66% 0.00% 0.00% 0.00%	22.22%	0.00%
328 Indigents Defense Svcs St Bd 162 13.58% 13.55% 17.69% 19.59% 12.41% 18.33% 19.18% 13.57	% 13.51%	14.41%
331 Insurance Department 122.5 16.33% 9.84% 25.73% 11.48% 9.78% 11.88% 29.91% 13.97	% 5.26%	6.36%
335 Office of Info Technology Svs 90.5 16.57% 21.56% 17.39% 0.00% N/A N/A N/A N/A	N/A	N/A
349 Judicial Council 5 20.00% 0.00% 0.00% 22.22% 0.00% 20.00% 0.00%	25.00%	0.00%
350 Juvenile Justice Authority 44.5 17.98% 17.20% N/A N/A N/A N/A N/A N/A	47.62%	34.78%
352 Kansas Juvenile Correct. Cmplx N/A N/A N/A 11.63% 29.41% 12.24% 0.00% 26.67% 42.11	% 27.27%	50.00%
363 Kansas Neurological Institute 227.5 49.67% 42.61% 53.00% 45.64% 65.36% 35.29% 0.00% 46.15	% 15.38%	0.00%
365 Ks Pblc Employees Retirmnt Sys 116 13.79% 8.00% 9.91% 12.73% 4.67% 5.85% 17.02% 0.00%	15.79%	17.65%
373 Kansas State Fair Board 20 50.00% 14.29% 20.51% 32.26% 7.14% 26.67% 0.00% 0.00%	0.00%	0.00%
400 Lansing Correctional Facility 35.5 2.82% 43.18% 24.35% 26.98% 18.02% 3.77% 18.18% 22.22	% 28.57%	0.00%
408 Larned Corr Mental Hith Folty 30 30.00% 13.56% 7.27% 12.50% 20.00% 0.00% 40.00% 0.00%	6 0.00%	0.00%
410 Larned State Hospital 473 39.53% 35.36% 40.58% 38.48% 43.01% 29.20% 39.62% 36.36%	% 56.82%	44.16%
412 Larned Juvenile Corr Fac N/A N/A N/A N/A N/A 57.14% 15.38% 0.00% 0.00%	33.33%	9.52%
422 Legislative Coordinating Cncl 8 12.50% 0.00% 12.50% 0.00% 13.33% 13.33% 12.50% 25.00	% 12.50%	31.58%
425 Legislative Research Dept 38 18.42% 22.54% 16.22% 12.66% 7.59% 12.35% 14.46% 12.35	% 23.81%	9.30%

## Turnover by Agency, Unclassified Employees Fiscal Year 2012-2021 (continued)

							Turno	ver Rate				
Agy#	Agency Name	Avg # Ees FY 2021	FY 2021	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012
428	Legislature	42	26.19%	11.76%	12.20%	12.20%	26.97%	10.87%	11.70%	5.24%	38.14%	7.54%
434	State Library	19	5.26%	5.56%	11.43%	12.12%	13.33%	46.67%	0.00%	10.00%	10.53%	52.63%
446	Lieutenant Governor	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%
450	The Kansas Lottery	83.5	5.99%	4.79%	19.51%	12.27%	7.32%	7.64%	6.76%	11.57%	10.10%	12.05%
482	Board of Nursing	18.5	16.22%	27.03%	17.65%	21.43%	17.39%	50.00%	0.00%	28.57%	0.00%	25.00%
488	Optometry Board of Examiners	0.5	0.00%	N/A	N/A	N/A	N/A	N/A	N/A	0.00%	0.00%	200.00%
494	Osawatomie State Hospital	332.5	40.30%	43.30%	51.17%	63.19%	68.68%	18.6%	45.45%	32.73%	16.33%	30.43%
507	Parsons St Hosp & Trng Center	288.5	33.62%	25.65%	26.67%	32.36%	38.89%	18.39%	18.18%	0.00%	16.67%	0.00%
521	Department of Corrections	263	12.17%	10.02%	13.46%	14.00%	16.67%	15.12%	11.58%	10.88%	14.57%	25.87%
522	KS Correctional Industries	47.5	18.95%	12.24%	12.77%	13.95%	3.57%	27.59%	9.09%	20.00%	0.00%	0.00%
529	KS Comm Peace Ofcrs Std & Trng	5.5	0.00%	0.00%	0.00%	0.00%	44.44%	0.00%	20.00%	0.00%	0.00%	18.18%
531	Board of Pharmacy	13.5	7.41%	16.67%	18.18%	10.53%	0.00%	36.36%	20.00%	25.00%	28.57%	0.00%
540	Post Audit Legislative Div	26.5	3.77%	12.00%	22.22%	13.33%	17.02%	17.39%	18.18%	13.95%	9.52%	18.60%
543	Real Estate Appraisal Board	2	0.00%	0.00%	50.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
549	Real Estate Commission	11.5	8.70%	16.00%	0.00%	0.00%	19.05%	0.00%	20.00%	28.57%	33.33%	0.00%
553	Kansas Racing & Gaming Comm	77.5	9.03%	10.19%	11.18%	2.52%	8.39%	4.40%	3.92%	15.69%	19.23%	22.22%
555	Rainbow Mental Health Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	66.67%	66.67%	33.33%
561	Board of Regents	56.5	5.31%	9.01%	7.21%	14.29%	12.39%	14.04%	10.71%	11.32%	15.09%	32.14%
562	Court of Tax Appeals	11.5	17.39%	34.78%	0.00%	0.00%	0.00%	0.00%	13.33%	13.33%	23.53%	20.00%
565	Department of Revenue	837.5	11.22%	9.87%	17.57%	12.84%	13.66%	13.66%	12.22%	8.53%	12.74%	9.52%
579	Revisor of Statutes	30.5	9.84%	6.45%	6.56%	3.33%	3.45%	7.02%	6.78%	7.02%	7.27%	10.71%
581	Norton Correctional Facility	44.5	20.22%	13.48%	12.35%	26.09%	21.82%	0.00%	0.00%	0.00%	0.00%	0.00%
604	School for the Blind	65.5	13.74%	8.62%	12.24%	22.22%	17.02%	23.53%	17.14%	11.11%	5.50%	14.41%
610	School for the Deaf	116	17.24%	9.73%	12.79%	16.82%	15.31%	21.28%	16.57%	13.68%	12.44%	12.50%
622	Secretary of State	35.5	11.27%	2.90%	43.48%	23.68%	10.00%	14.81%	11.63%	11.76%	14.29%	15.73%
625	Securities Comm, Office of the	N/A	N/A	N/A	N/A	N/A	41.67%	23.26%	0.00%	0.00%	37.04%	33.33%
626	Kansas Sentencing Commission	13	15.38%	7.69%	24.00%	24.00%	14.81%	0.0%	9.09%	0.00%	0.00%	10.00%
629	Dept for Children and Families	1687.5	18.79%	21.07%	24.92%	21.04%	15.72%	13.33%	16.12%	16.00%	10.86%	37.35%
652	Department of Education	228.5	12.25%	8.05%	10.36%	7.31%	5.64%	9.64%	17.32%	16.17%	16.19%	17.46%
660	Topeka Correctional Facility	50	22.00%	15.09%	15.38%	12.63%	9.88%	0.00%	13.33%	13.33%	0.00%	25.00%
663	Technical Professions St Bd	4	0.00%	25.00%	100.00%	44.44%	0.00%	44.44%	0.00%	50.00%	0.00%	0.00%
670	State Treasurer	33	27.27%	6.25%	3.03%	8.57%	8.11%	5.48%	8.22%	5.80%	23.53%	11.43%
671	Pooled Money Investment Board	4	0.00%	0.00%	0.00%	25.00%	0.00%	0.00%	0.00%	0.00%	0.00%	66.67%
677	Judicial Branch	1763.5	12.87%	11.02%	12.58%	15.07%	11.87%	11.10%	9.99%	8.26%	9.32%	7.21%
694	Veterans Commission	183	50.27%	55.03%	52.99%	39.10%	42.50%	22.58%	42.11%	19.05%	20.00%	20.00%
700	Board of Veterinary Examiners	4.5	22.22%	50.00%	0.00%	25.00%	0.00%	0.00%	N/A	0.00%	40.00%	0.00%
709	Kansas Water Office	16.5	18.18%	11.76%	23.53%	12.50%	18.75%	18.2%	0.00%	0.00%	0.00%	0.00%
710	KS Wildlife, Parks & Tourism	333	6.91%	7.75%	5.92%	8.48%	5.68%	4.04%	13.86%	11.11%	14.63%	12.35%
712	Winfield Correctional Facility	45.5	6.59%	10.87%	14.12%	5.63%	12.77%	0.00%	28.57%	0.00%	0.00%	0.00%
	Statewide	14,074	17.48%	16.19%	19.95%	19.01%	17.26%	14.39%	13.74%	13.52%	13.66%	13.82%

**Source:** SHARP (FY 2012-2021); Includes unclassified regular and unclassified temporary, benefit eligible employees. Excludes classified, Regents, and student employees. All historical data in this chart has been updated to exclude Regents. Agencies marked "N/A" had no unclassified employees that fiscal year or the agency has been abolished.